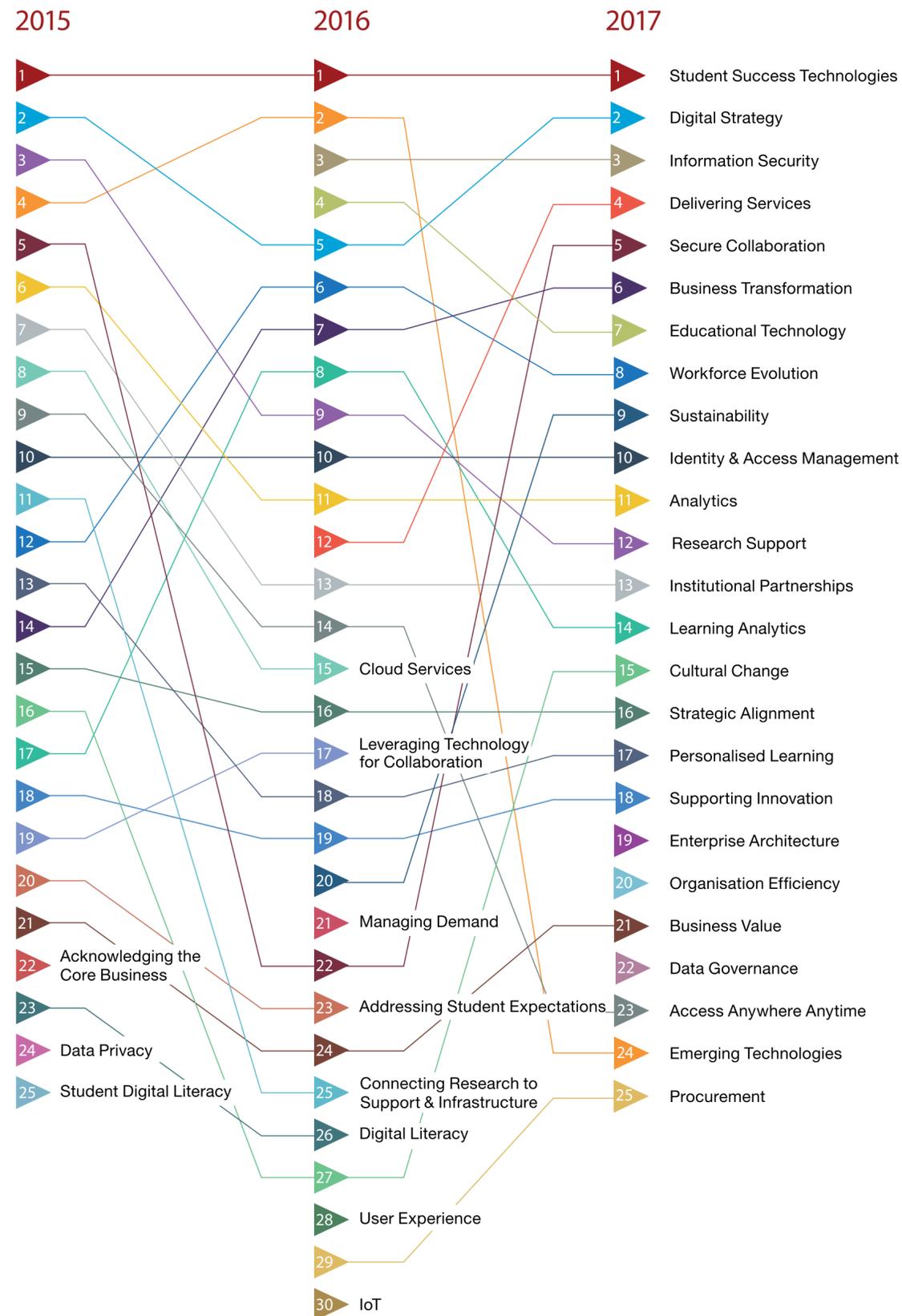


Trends from 2015–2017



Expanded explanation of topics (sorted alphabetically)

▶ Access Anywhere Anytime	Providing access to on-campus learning and research applications off-campus, anywhere, anytime	▶ Institutional Partnerships	Assisting faculty and academic leaders' understanding of technological innovations and changes to optimise the use of these technologies in teaching and learning
▶ Acknowledging the Core Business	ICT workforce developing an improved understanding of teaching and research as the core business of the institution	▶ IoT	Update existing enterprise architecture and operating models to enable smart device usage developed through connecting things to capturing insights
▶ Addressing Student Expectations	Understanding and addressing the expectations of a new generation of students	▶ Learning Analytics	Supporting improved student progress through establishing & utilising learning analytics
▶ Analytics	Applying easily accessible analytics to support strategic initiatives and decision making	▶ Leveraging Technology for Collaboration	Leveraging and providing easy access to technology to enable greater use and increased collaboration
▶ Business Transformation	Positioning ICT as a catalyst to transform the business functions of the institution	▶ Managing Demand	Managing demand to deliver high quality services and projects
▶ Business Value	Establish information management capability for analysis, cost effective data handling and ensure security of sensitive information	▶ Organisation Efficiency	Achieving organisational efficiencies through centralisation of ICT governance and resources
▶ Cloud Services	Leveraging cloud services strategically for integrated services to students and staff	▶ Personalised Learning	Developing and supporting personalised learning delivered through pedagogical changes
▶ Connecting Research to Support & Infrastructure	Connecting the disparate research community to existing support tools and infrastructure by facilitating awareness and access	▶ Procurement	Sourcing technologies and services at scale to reduce costs
▶ Cultural Change	Agility to change operating model to align with other organisational changes and objectives	▶ Research Support	Developing a sustainable research support model servicing the needs of all researchers
▶ Data Governance	Improving the management of institutional data through data standards, integration, protection, and governance	▶ Secure Collaboration	Balancing agility, openness and collaboration with security, risk and privacy in a hybrid environment
▶ Data Privacy	Managing the impact of new data privacy legislation	▶ Strategic Alignment	Ensuring effective governance structures to align information technology with the strategic direction of the institution
▶ Delivering Services	Developing and implementing enterprise ICT applications, architectures, and sourcing strategies to achieve agility, scalability, cost effectiveness and effective analytics	▶ Student Digital Literacy	Increasing the level of digital literacy of students
▶ Digital Literacy	Increasing the level of digital literacy of staff and students	▶ Student Success Technologies	Improving student outcomes through an institutional approach that strategically leverages technology
▶ Digital Strategy	Supporting the institution's digital strategy	▶ Supporting Innovation	Facilitating and supporting innovation, wherever it may occur
▶ Educational Technology	Supporting innovative approaches to teaching and learning through appropriate applications of technology	▶ Sustainability	Developing a sustainable approach to the organisation's technology capability to meet changing needs
▶ Emerging Technologies	Ongoing demand to facilitate and support the application of emerging technologies (in a variety of scenarios)	▶ User Experience	Ensuring consistent interface for all technologies used on and off campus
▶ Enterprise Architecture	Understanding and leveraging an enterprise architecture to maximise future value, integration and minimise duplication	▶ Workforce Evolution	Continually reshaping the ICT workforce to ensure it provides agile technology capability that supports the institution's evolving needs
▶ Identity & Access Management	Effective and efficient Identity and Access Management to provision appropriate e-Services to students and staff		
▶ Information Security	Developing a holistic, enabling approach to information security that reduces the risks associated with cybersecurity		